

PRESS RELEASE

THE SHAREHOLDERS' MEETING OF ISAGRO SPA HAS:

APPROVED 2020 FINANCIAL STATEMENTS

- Revenues from Agropharma and Services: 110.3 Euro million vs. 105.4 million of 2019
- **EBITDA excluding extraordinary Incomes**: 3.8 Euro million vs. -2.6 million of 2019 (the latter including 3.1 million of non-recurring proceeds from M/L Agreements, activity discontinued in 2020)
- **Consolidated EBITDA**: 34.1 Euro million vs. -2.6 million of 2019, thanks to the capital gain from the divestment of Fluindapyr occurred in October 2020
- Net result: profit of 16.2 Euro million vs. the loss of 13.9 million of 2019
- Net Financial Position: net cash equal to 21.4 Euro million vs. the NFP at debt of 34.4 million as of December 31st, 2019, with a debt/equity ratio of -0.20 (2020 consolidated data)
- APPOINTED THE NEW BOARD OF DIRECTORS
- APPOINTED BDO Italia S.p.A. AS THE INDEPENDENT AUDITOR

Milan, April 27th, 2021 – Isagro S.p.A. announces that today took place the Shareholders' Meeting of the Company, which:

- o reviewed 2020 consolidated results of Isagro Group as approved by the Board of Directors of the Company on March 16th, 2021 and already communicated to the Market, including the Directors' Management report, summarized as follows:
 - Revenues equal to 110.3 Euro million vs. 105.4 Euro million of 2019;
 - EBITDA positive for 34.1 Euro million (of which 30.3 Euro million related to the capital gain realized with the sale of Fluindapyr in October 2020) vs. the negative value of 2.6 million of 2019;
 - Net result in profit for 16.2 Euro million vs. the loss of 13.9 Euro million of 2019;
 - Net financial position at credit (cash) equal to 21.4 Euro million, of which 4.2 Euro million due to the application of the accounting principle IFRS 16-Lease, vs. the Net financial position at debt of 34.4 Euro million as of December 31st, 2019, with a debt/equity ratio of -0.20 vs. 0.38 as of December 31st, 2019;
- o approved 2020 financial statements of Isagro S.p.A. as approved by the Board of Directors of the Company on March 16th, 2021 and already communicated to the Market, including the Directors' Management report, summarized as follows:
 - Revenues equal to 92.2 Euro million vs. 94.7 Euro million of 2019 (the latter included 3.1 Euro million of revenues from M/L Agreements, activity discontinued in 2020);
 - EBITDA positive for 29.5 Euro million (of which 30.0 Euro million relating to the capital gain realized with the sale of Fluindapyr in October 2020) vs. the negative value of 3.2 million of 2019;
 - Net result in profit for 14.1 Euro million vs. the profit of 17.2 million of 2019. It shall be highlighted that the profit of 2020 will be allocated as follows: (i) to the Legal Reserve for 0.5 Euro million and (ii) to "Retained earnings" for 13.6 Euro million to be posted, pursuant to Article 24 of the By-Laws,





in a specific Equity Reserve. Furthermore, part of the Legal Reserve will be restricted, for 1.9 Euro million, following the realignment operation *ex* Article 110 of Legislative Decree no. 104/2020;

- Net financial position at credit (cash) for 19.5 Euro million, of which 3.9 Euro million due to the application of the accounting principle IFRS 16-Leases, vs. the Net financial position at debt of 30.4 Euro million as of December 31st, 2019, with a debt/equity ratio of -0.18;
- o determined the number of the members of the Board of Directors at 9 (nine) and appointed, until the approval of the financial statements as of December 31st, 2023, the new Board of Directors composed by the following members:
 - Giorgio Basile (President);
 - Maurizio Basile;
 - Alessandra Basile;
 - Roberto Bonetti;
 - Silvia Lazzeretti;
 - Enrica Maria Ghia, Independent director;
 - Viviana Fedon, Independent director;
 - Giuseppe Persano Adorno, Independent director,

proposed by the majority shareholder Holdisa S.r.l., and:

- Marcella Elvira Antonietta Logli,
- proposed by the minority shareholder Mediolanum Gestione Fondi SGR S.p.A.;
- o appointed BDO Italia S.p.A. as the Independent Auditor for the nine-year period 2021–2029, with the charge of legal auditing on Isagro S.p.A.'s and consolidated financial statements as well as of limited auditing on half-year financial reports, fixing in € 142 thousands (+ VAT, CONSOB fee and expenses reimbursement) the annual compensation against an annual service of 2,799 hrs.

Lastly, the Shareholders' Meeting resolved favorably on the Report on the policy regarding remuneration and fees paid – first and second sections – drafted pursuant to Article 123-*ter*, Legislative Decree no. 58/1998 (Consolidated Law on Finance - TUF).

It has to be remembered that the documentation related to the fiscal year 2020, also including the annual financial statements, the consolidated financial statements, the reports of the Board of Statutory Auditors and of the Independent Auditor and the explanatory report on the other items of the agenda, is available to the public (i) at the Corporate office in Milan, Via Caldera no. 21, (ii) on the Corporate website www.isagro.com and (iii) at the centralized storage mechanism "IINFO" on the website www.linfo.it.

Pursuant to Article 125-quarter, paragraph 2, Legislative Decree no. 58/1998 (TUF) and to Article 77, paragraph 3 of Consob Issuers' Regulation, a synthetic vote statement - containing the number of shares represented in the Shareholders' Meeting for which the relevant vote has been exercised, the percentage of capital represented by such shares and the number of votes in favor or against the resolutions and the number of abstentions - will be made available to the public on the Corporate website, section Corporate Governance/Assemblea Azionisti 2021, within five days from the date of the Shareholders' Meeting.

Lastly, the minutes of the Shareholders' Meeting will be made available to the public within 30 days from the date of the Shareholders' Meeting with the above-mentioned modalities.



About Isagro

Isagro S.p.A., an independent company born in 1993 with Montecatini/Montedison origin, is listed on the Milan Stock Exchange since 2003. Initially based on the discovery and development of new chemical molecules, the last one being Fluindapyr, the Company leads today a Group offering agricultural solutions at low environmental impact, with a growth project focused on products of biological/natural origin and copper-based products as part of its new business model aimed also at capitalizing on the current product portfolio qualified for an integrated crop management.

In 2014 Isagro issued Growth Shares, an innovative category of special shares specifically conceived for companies having a Controlling Subject. Main characteristics of Growth Shares are the absence of voting rights, an extra-dividend vs. Ordinary Shares (20% in the case of Isagro) and the automatic conversion into Ordinary Shares in the ratio 1:1 in any case of loss of controlling stake by the Controlling Subject and/or of Mandatory Tender Offer.

For more information:

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RECLASSIFIED CONSOLIDATED PROFIT & LOSS

(€ 000)	Year 2020	Year 2019	Differences	
Revenues from sales and services	110,327	105,369	+4,958	+4.7%
Other revenues and incomes	1,629	2,151	-522	
Consumption of materials and external services	(86,311)	(86,661)	+350	
Variations in inventories of products	1,340	3,338	-1,998	
Costs capitalized for internal works	1,500	1,192	+308	
Allowances and provisions	(2,119)	(2,272)	+153	
Labour costs	(21,651)	(24,942)	+3,291	
Bonus accruals	(946)	(793)	-153	
EBITDA before non-recurring Incomes	3,769	(2,618)	+6,378	N/S
% on Revenues	3.4%	-2.5%		
Non-recurring incomes	30,331	-	+30,331	
EBITDA	34,100	(2,618)	+36,718	N/S
% on Revenues	30.9%	-2.5%	,	
Depreciation and amortization:				
- tangible assets	(2,430)	(2,622)	+192	
- intangible assets	(5,911)	(6,552)	+641	
- right-of-use asset IFRS 16	(793)	(910)	+117	
- write-down of tangible and intangible assets	(1.044)	(1,034)	-10	
EBIT	23,922	(13,736)	+37,658	N/S
% on Revenues	21.7%	-13.0%		
Interests, fees and financial discounts	(990)	632	-1,622	
Exchange losses and derivatives	(716)	(569)	-147	
Revaluation of equity investments	-	191	-191	
Results before taxes	22,216	(13,482)	+35,698	N/S
Current and deferred taxes	(6,267)	(1,568)	-4,699	
Net result of continuing operations	15,949	(15,050)	+30,999	N/S
Net result of discontinued operations	202	1.143	-941	
Net result	16,151	(13,907)	+30,058	N/S



RECLASSIFIED CONSOLIDATED BALANCE SHEET

RECLASSIFIED CONSO	Dec. 31 st ,	Dec. 31 st ,		
(€ 000)	2020	2019	Differ	ences
Net fixed assets				
Goodwill	4,181	3,148	+1,033	
	21,063	47,387	-26,324	
Other intangible assets				
Tangible assets	15,157	15,585	-428	
Right-of-use asset IFRS 16	4,091	4,421	-330	
Financial assets	3,140	4,176	-1,036	
Other medium/long terms assets and liabilities	1,990	7,228	-5,238	20.40/
Total net fixed assets	49,622	81,945	-32,323	-39.4%
Net current assets	20.552	40.052	1 200	
Inventories	39,553	40,853	-1,300	
Trade receivables	23,871	27,227	-3,356	
Trade payables	(24,206)	(26,143)	+1,937	
Subtotal Net working capital	39,218	41,937	-2,719	
Current provisions	(2,164)	(1,781)	-383	
Other current assets and liabilities	(595)	5,190	-5,785	
Subtotal Other assets and liabilities	(2,759)	3,409	-6,168	
Total net current assets	36.459	45,346	-8,887	-19.6%
Invested capital	86,081	127,291	-41,210	-32.4%
Severance Indemnity Fund (S.I.F.)	(1,546)	(1,877)	+331	-17.6%
Net invested capital	84,535	125,414	-40,879	-32.6%
Held for sale non-financial assets				
and liabilities	-	-	-	
Total	84,535	125,414	-40,879	-32.6%
financed by:				
Equity				
Capital stock	24,961	24,961	-	
Reserves and retained earnings	66,599	81,084	-14,485	
Translation difference	(1,799)	(1,118)	-681	
Profit/(Loss) of the Group	16,151	(13,907)	+30,058	
Total equity	105,912	91,020	+14,892	+16.4%
Net financial position			·	
Medium/long term debts:				
- due to banks	2,319	28,615	-26,296	
- due to other lenders	814	1,133	-319	
- financial liabilities ex IFRS 16	3,481	3,709	-228	
- other financial liabilities/(assets), IRS and trading	/			
derivatives	(2,503)	(2,473)	-30	
Total medium/long term financial debts	4,111	30,984	-26,873	-86.7%
Short-term debts:				
- due to banks	5,293	47,328	-42,035	
- due to other lenders	320	1,793	-1,473	
- financial liabilities <i>ex</i> IFRS 16	761	813	-52	
- other financial liabilities/(assets), IRS and trading	2.4		22	
derivatives	34	57	-23	05.50
Total short-term financial debts	6,408	49,991	-43,583	-87.2%
Cash and cash equivalents	(31,896)	(46,581)	+14,685	-31.5%
Total net financial position	(21,377)	34,394	-55,771	-162.2%
positive	(==,=',')	· .,-> .	22,772	/ 0
Total	84,535	125,414	-40,879	-32.6%



CONSOLIDATED CASH-FLOW STATEMENT

Operating activites 15,949 (15,05) Net result of continuing operations 15,949 (15,05) Net result discontinued operations 202 1,14 Depreciation of tangible assets 2,430 3,00 Depreciation of intangible assets 5,911 6,56 Depreciation of right-of-use asset IFRS 16 1,035 1,44 Losses in value of tangible and intangible assets 1,044 1,03 Provisions to reserves (including employee indemnity) 1,510 1,3 Provisions to incentive and retention plan 91 2 Gains from the disposal of discontinued operations - 6,98 Fair value of equity investments - (2,14 Net charges/(incomes) on derivative instruments - (2,14 Net charges/(incomes) on derivative instruments (2,184) 66 Result on investments valued with the equity method - (19 Income taxes on continuing operations 6,267 1,56 Income taxes on discontinued operations 3,040 (31 Cash flow from current operations 3,040 (31	(€ 000)	Dec. 31, 2020	Dec. 31, 2019
Net result of continuing operations 15,949 (15,05) Net result discontinued operations 20 1,14 - Depreciation of tangible assets 2,430 3,0 - Depreciation of intangible assets 5,911 6,56 - Depreciation of right-of-use asset IFRS 16 1,035 1,44 - Losses in value of tangible and intangible assets 1,044 1,03 - Provisions to reserves (including employee indemnity) 1,510 1,33 - Provisions to incentive and retention plan 91 2 - Gains from disposal of tangible and intangible assets* (30,326) (37 - Gains from the disposal of discontinued operations - (5,98 - Fair value of equity investments - (2,14 Net interest expenses paid to financial institutions and leasing companies 1,111 1,55 - Fair value of equity investments (2,14 65 Net charges/(incomes) on derivative instruments (2,14 65 - Net charges/(incomes) on derivative instruments (3,26) 1,56 - Income taxes on continuing operations - 4,88 - Income tax	Cash and cash equivalents (as of January 1st)	46,581	17,919
Net result discontinued operations 202 1,14 Depreciation of tangible assets 2,430 3,00 Depreciation of intangible assets 5,911 6,56 Depreciation of right-of-use asset IFRS 16 1,035 1,44 Losses in value of tangible and intangible assets 1,044 1,03 Provisions to reserves (including employee indemnity) 1,510 1,33 - Provisions to incentive and retention plan 91 22 - Gains from disposal of tangible and intangible assets* (30,326) (37 - Gains from the disposal of discontinued operations - (5,98 - Fair value of equity investments - (2,14 - Net interest expenses paid to financial institutions and leasing companies 1,111 1,55 - Net charges/(incomes) on derivative instruments (2,184) 66 - Result on investments valued with the equity method - (19 - Income taxes on discontinued operations - 4,83 - Income taxes on discontinued operations - 4,83 - Cash flow from current operations 3,675 (86 - Increase (i			
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Depreciation of right-of-use asset IFRS 16	· · · · · · · · · · · · · · · · · · ·		3,005
Losses in value of tangible and intangible assets			6,566
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Fair value of equity investments - (2,14 Net interest expenses paid to financial institutions and leasing companies 1,111 1,53 Net charges/(incomes) on derivative instruments (2,184) 66 Result on investments valued with the equity method - (19 Income taxes on continuing operations 6,267 1,56 Income taxes on discontinued operations - 4,83 Cash flow from current operations 3,040 31 (Increase)/decrease in trade receivables 3,675 (86 Increase in inventory (115) (2,144 Increase in inventory (115) (2,144 Increase/(decrease) in trade payables (1,932) 2,51 Net change in other assets/liabilities 1,096 1,33 Use of funds (including employee indemnity) (1,435) (1,69 Net interest expenses paid to financial institutions and leasing companies (1,160) (1,47 Financial flow from derivative instruments 2,583 (97 Income taxes paid (538) (5,53 Cash flow from/(for) operating activities 3,214 <td>· · · · · · · · · · · · · · · · · · ·</td> <td>(30,326)</td> <td>(374)</td>	· · · · · · · · · · · · · · · · · · ·	(30,326)	(374)
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Net charges (incomes) on derivative instruments		-	(2,147)
- Result on investments valued with the equity method - (19 - Income taxes on continuing operations 6,267 1,56 - Income taxes on discontinued operations - 4,83 Cash flow from current operations 3,040 (31 - (Increase)/decrease in trade receivables 3,675 (86 - Increase in inventory (115) (2,14 - Increase (decrease) in trade payables (1,932) 2,51 - Net change in other assets/liabilities 1,096 1,33 - Use of funds (including employee indemnity) (1,435) (1,69 - Net interest expenses paid to financial institutions and leasing companies (1,160) (1,47 - Financial flow from derivative instruments 2,583 (97 - Income taxes paid (538) (5,53 Cash flow from/(for) operating activities 5,214 (9,09 Investment activities 5,214 (9,09 Investments in intangible assets (2,021) (2,27 - Investments in tangible assets (2,021) (2,27 - Net sale price from disposal of tangible/intangible assets** 54,91	· · ·		1,539
Income taxes on continuing operations		(2,184)	695
- Income taxes on discontinued operations - 4,83 Cash flow from current operations 3,040 (31 - (Increase)/decrease in trade receivables 3,675 (86 - Increase in inventory (115) (2,14 - Increase in inventory (115) (2,14 - Increase (decrease) in trade payables (1,932) 2,51 - Net change in other assets/liabilities 1,096 1,33 - Use of funds (including employee indemnity) (1,435) (1,69 - Net interest expenses paid to financial institutions and leasing companies (1,160) (1,47 - Financial flow from derivative instruments 2,583 (97 - Income taxes paid (538) (5,53 Cash flow from/(for) operating activities 5,214 (9,09) Investment activities (3,297) (5,68 - Investments in intangible assets (2,021) (2,27 - Net sale price from disposal of tangible/intangible assets** 54,913 64 - Cash-flow generated by the sale of discontinued operations 3,228 46,76 - Cash flow from assets held for trading <t< td=""><td></td><td>-</td><td>(191)</td></t<>		-	(191)
Cash flow from current operations 3,040 (31 - (Increase)/decrease in trade receivables 3,675 (86 - Increase in inventory (115) (2,14 - Increase/(decrease) in trade payables (1,932) 2,51 - Net change in other assets/liabilities 1,096 1,35 - Use of funds (including employee indemnity) (1,435) (1,69) - Net interest expenses paid to financial institutions and leasing companies (1,160) (1,47 - Financial flow from derivative instruments 2,583 (97 - Income taxes paid (538) (5,53) Cash flow from/(for) operating activities 5,214 (9,09) Investment activities (3,297) (5,68 - Investments in intangible assets (3,297) (5,68 - Investments in tangible assets (2,021) (2,27 - Net sale price from disposal of tangible/intangible assets** 54,913 64 - Cash-flow generated by the sale of discontinued operations 3,228 46,76 - Cash-flow absorbed by business combination transactions (2,822) - Dividends from affiliated companies		6,267	1,568
- (Increase)/decrease in trade receivables 3,675 (86 - Increase in inventory (115) (2,14 - Increase/(decrease) in trade payables (1,932) 2,51 - Net change in other assets/liabilities 1,096 1,35 - Use of funds (including employee indemnity) (1,435) (1,69 - Net interest expenses paid to financial institutions and leasing companies (1,160) (1,47 - Financial flow from derivative instruments 2,583 (97 - Income taxes paid (538) (5,53 Cash flow from/(for) operating activities 5,214 (9,09 Investment activities (3,297) (5,68 - Investments in intangible assets (2,021) (2,27 - Net sale price from disposal of tangible/intangible assets** 54,913 64 - Cash-flow generated by the sale of discontinued operations 3,228 46,76 - Cash-flow absorbed by business combination transactions (2,822) - - Dividends from affiliated companies - 6 - Cash flow from investment activities 50,001 40,31 Cash flow from investment activities 50,001 40,31 <td></td> <td>-</td> <td>4,835</td>		-	4,835
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- Increase/(decrease) in trade payables (1,932) 2,51 - Net change in other assets/liabilities 1,096 1,39 - Use of funds (including employee indemnity) (1,435) (1,69 - Net interest expenses paid to financial institutions and leasing companies (1,160) (1,47 - Financial flow from derivative instruments 2,583 (97 - Income taxes paid (538) (5,53) Cash flow from/(for) operating activities 5,214 (9,09 Investment activities (3,297) (5,68 - Investments in intangible assets (2,021) (2,276 - Investments in tangible assets (2,021) (2,276 - Net sale price from disposal of tangible/intangible assets** 54,913 64 - Cash-flow generated by the sale of discontinued operations 3,228 46,76 - Cash-flow absorbed by business combination transactions (2,822) 6 - Dividends from affiliated companies - 6 - Cash flow from investment activities 50,001 40,31 Financing activities 50,001 40,31			(862)
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- Use of funds (including employee indemnity) - Net interest expenses paid to financial institutions and leasing companies - Financial flow from derivative instruments - Financial flow from derivative instruments - Income taxes paid - Income taxes paid - Income taxes paid - Investment activities - Investment activities - Investments in intangible assets - Investments in tangible assets - Investments in tangible assets - Net sale price from disposal of tangible/intangible assets* - Cash-flow generated by the sale of discontinued operations - Cash-flow absorbed by business combination transactions - Cash flow from affiliated companies - Cash flow from assets held for trading - Cash flow from investment activities	· · · · · · · · · · · · · · · · · · ·	(1,932)	2,512
- Net interest expenses paid to financial institutions and leasing companies - Financial flow from derivative instruments - Income taxes paid Cash flow from/(for) operating activities - Investment activities - Investments in intangible assets - Investments in tangible assets - Net sale price from disposal of tangible/intangible assets** - Cash-flow generated by the sale of discontinued operations - Cash-flow absorbed by business combination transactions - Dividends from affiliated companies - Cash flow from investment activities - Cash flow from investment activities - Cash flow from investment activities - Teach flow from investment activities	· · · · · · · · · · · · · · · · · · ·		1,398
- Financial flow from derivative instruments - Income taxes paid Cash flow from/(for) operating activities - Investment activities - Investments in intangible assets - Investments in tangible assets - Investments in tangible assets - Net sale price from disposal of tangible/intangible assets** - Cash-flow generated by the sale of discontinued operations - Cash-flow absorbed by business combination transactions - Dividends from affiliated companies - Cash flow from investment activities Financing activities 2,583 (97: (5,68) (5,53) (5,53) (5,53) (5,53) (5,68) (2,021) (2,27)			(1,697)
- Income taxes paid (538) (5,53) Cash flow from/(for) operating activities 5,214 (9,09) Investment activities - Investments in intangible assets (3,297) (5,68) - Investments in tangible assets (2,021) (2,27) - Net sale price from disposal of tangible/intangible assets** 54,913 64 - Cash-flow generated by the sale of discontinued operations 3,228 46,76 - Cash-flow absorbed by business combination transactions (2,822) - Dividends from affiliated companies - 6 - Cash flow from investment activities 50,001 40,31			(1,475)
Cash flow from/(for) operating activities5,214(9,09)Investment activities(3,297)(5,680)- Investments in intangible assets(2,021)(2,270)- Net sale price from disposal of tangible/intangible assets**54,913640- Cash-flow generated by the sale of discontinued operations3,22846,760- Cash-flow absorbed by business combination transactions(2,822)- Dividends from affiliated companies-600- Cash flow from assets held for trading-750Cash flow from investment activities50,00140,310			(972)
Investment activities - Investments in intangible assets - Investments in tangible assets - Investments in tangible assets - Investments in tangible assets - Net sale price from disposal of tangible/intangible assets** - Cash-flow generated by the sale of discontinued operations - Cash-flow absorbed by business combination transactions - Dividends from affiliated companies - Cash flow from assets held for trading - Total flow from investment activities	·	` ` `	(5,538)
- Investments in intangible assets - Investments in tangible assets - Investments in tangible assets - Net sale price from disposal of tangible/intangible assets** - Cash-flow generated by the sale of discontinued operations - Cash-flow absorbed by business combination transactions - Dividends from affiliated companies - Cash flow from assets held for trading - Cash flow from investment activities - Topological States (2,822) - Investments in intangible assets - (2,021) - (2,27) - (2,		5,214	(9,093)
- Investments in tangible assets - Net sale price from disposal of tangible/intangible assets** - Cash-flow generated by the sale of discontinued operations - Cash-flow absorbed by business combination transactions - Dividends from affiliated companies - Cash flow from assets held for trading Cash flow from investment activities - Touch flow from investment activities			
- Net sale price from disposal of tangible/intangible assets** - Cash-flow generated by the sale of discontinued operations - Cash-flow absorbed by business combination transactions - Dividends from affiliated companies - Cash flow from assets held for trading - Cash flow from investment activities - Cash flow from investment activities - So,001 - Cash flow from investment activities	g .		(5,680)
- Cash-flow generated by the sale of discontinued operations - Cash-flow absorbed by business combination transactions - Dividends from affiliated companies - Cash flow from assets held for trading - Cash flow from investment activities - Cash flow from investment activities - Cash flow from investment activities - Cash flow from investment activities - Cash flow from investment activities - Cash flow from investment activities - Cash flow from investment activities - Cash flow from investment activities	· ·		(2,276)
- Cash-flow absorbed by business combination transactions - Dividends from affiliated companies - Cash flow from assets held for trading - Cash flow from investment activities - Cash flow from investment activities - Cash flow from investment activities			641
- Dividends from affiliated companies - Cash flow from assets held for trading Cash flow from investment activities Financing activities - Ceach flow from investment activities 50,001 40,31	· · · · · · · · · · · · · · · · · · ·		46,768
- Cash flow from assets held for trading Cash flow from investment activities 50,001 40,31 Financing activities		(2,822)	-
Cash flow from investment activities 50,001 40,31 Financing activities		-	66
Financing activities		-	799
	- Wa // 0 / W 0 W /	50,001	40,318
- Contracting of non-current financial debts 162			
	- Contracting of non-current financial debts	162	16,242
	* *		(27,521)
	1 •		(1,220)
		(25,500)	10,146
·		-	(272)
	•		(2,625)
Translation adjustment changes 1,611	Translation adjustment changes	1,611	62
Cash flow of the year (14,685) 28,66	Cash flow of the year	(14,685)	28,662



Cash-closing balance (as of December 31st)	31,896	46,581
*The capital gain relating to the divestment of Fluindapyr is equal to 30,331 thousand of Euro		
**The net price of Fluindapyr divestment is equal to 54,907 thousand of Euro		

RECLASSIFIED PROFIT & LOSS OF ISAGRO SPA

(€ 000)	Year 2020	Year 2019	Differences	
Revenues from sales and services	92,163	94,716	-2,553	-2.7%
Other revenues and incomes	1,649	2,122	-473	
Consumption of materials and external services	(78,897)	(77,513)	-1,384	
Variations in inventories of products	4,352	667	+3,685	
Costs capitalized for internal works	1,348	1,109	+239	
Allowances and provisions	(1,383)	(1,823)	+440	
Labour costs	(18,918)	(21,921)	+3,003	
Bonus accruals	(777)	(547)	-230	
EBITDA before non-recurring Incomes	(463)	(3,190)	+2,727	N/S
% on Revenues	-0.5%	-3.4%	,	
Non-recurring incomes	29,961	-	+29,961	
EBITDA	29,498	(3,190)	+32,688	N/S
% on Revenues	32.0%	-3.4%		
Depreciation and amortization:				
- tangible assets	(2,406)	(2,591)	+185	
- intangible assets	(5,842)	(6,810)	+968	
- right-of-use asset IFRS 16	(533)	(597)	+64	
- write-down of tangible and intangible assets	(1,197)	(1,681)	+484	
EBIT	19,520	(14,869)	+34,389	N/S
% on Revenues	21.2%	-15.7%		
Dividends from equity investments	800	1,020	-220	
Interests, fees and financial discounts	(128)	1,945	-2,073	
Exchange losses and derivatives	(535)	(446)	-89	
Profits/(losses) from equity investments	(544)	35,199	-35,743	
Result before taxes	19,113	22,849	-3,736	N/S
Current and deferred taxes	(4,967)	(5,687)	+720	
Net result	14,146	17,162	-3,016	N/S



STATO P ATRIMONIALE RICLASSIFICATO DI ISAGRO SPA

(€ 000)	Dec. 31 st , 2020	Dec. 31st, 2019	Differ	ences
Not fined assets				
Net fixed assets Goodwill	1,631	1,631		
	20,524		29 476	
Other intangible assets		49,000	-28,476	
Tangible assets	15,082	15,493	-411 202	
Right-of-use asset IFRS 16	3,772	4,075	-303	
Equity investments	13,479	9,834	+3,645	
Other medium/long terms assets and liabilities	1,350	5,456	-4,106 20,651	24.70/
Total net fixed assets	55,838	85,489	-29,651	-34.7%
Net current assets	25 666	22 290	12 277	
Inventories The decree is all the	35,666	32,389	+3,277	
Trade receivables	24,262	30,407	-6,145	
Trade payables	(23,303)	(25,311)	+2,008	
Subtotal Net working capital	36,625	37,485	-860	
Current provisions	(1,953)	(1,535)	-418	
Other current assets and liabilities	(989)	4,771	-5,760	
Subtotal Other assets and liabilities	(2,942)	3,236	-6,178	
Total net current assets	33,683	40,721	-7,038	-17.3%
Invested capital	89,521	126,210	-36,689	-29.1%
Severance Indemnity Fund (S.I.F.)	(1,546)	(1,877)	+331	-17.6%
Net invested capital	87,975	124,333	-36,358	-29.2%
Held for sale non-financial assets				
and liabilities	-	-	-	
Total	87,975	124,333	-36,358	-29.2%
financed by:				
Equity				
Capital stock	24,961	24,961	_	
Reserves and retained earnings	68,378	51,794	+16,584	
Profit of the year	14,146	17,162	-3,016	
Total equity	107,485	93,917	+13,568	+14.4%
Net financial position				
Medium/long term debts:	2.220	20.615	26.205	
- due to banks	2,320	28,615	-26,295	
- due to other lenders	813	1,133	-320	
- financial liabilities ex IFRS 16	3,327	3,521	-194	
- other financial liabilities/(assets), IRS and trading	(2.502)	(2.472)	20	
derivatives	(2,503)	(2,473)	-30	07.30/
Total medium/long term financial debts	3,957	30,796	-26,839	-87.2%
Short-term debts:	4 200	42 160	20 771	
- due to banks	4,389	43,160	-38,771	
- due to other lenders	320	1,793	-1,473	
- due to subsidiaries, associates, parent companies	(904)	(1,559)	+655	
- financial liabilities ex IFRS 16	590	648	-58	
 other financial liabilities/(assets), IRS and trading derivatives 	_	44	-44	
Total short-term debts	4,395	44,086	-39,691	-90.0%
A VIII SILVI C-UL III UCDUS	1,073	- 1,000	07,071	2 3 to 7 to
Cash and cash equivalents	(27,862)	(44,466)	+16,604	-37.3%
Total net financial position	(19,510)	30,416	-49,926	-164.1%
Total	87,975	124,333	-36,358	-29.2%
- V ****	31,9210	1,000	23,000	



CASH-FLOW STATEMENT OF ISAGRO SPA

(€ 000)	Dec. 31, 2020	Dec. 31, 2019
Cash and cash equivalents (as of January 1st)	44,465	14,541
Operating activities		
Net result of continuing operations	14,146	17,162
- Depreciation of tangible assets	2,406	2,591
- Depreciation of intangible assets	5,842	6,810
- Depreciation of right-of-use asset IFRS 16	724	816
- Losses in value of tangible and intangible assets	1,197	1,681
- Losses in value of equity investments	729	1,923
- Incomes from equity investments	-	(2,737)
- Provisions to reserves (including employee indemnity)	1,332	945
- Provisions to incentive and retention plan	91	242
- Other provisions/(reversals) of non-financial nature	(360)	360
- Gains from disposal of tangible and intangible assets	(29,954)	(351)
- Net gain from disposal of subsidiaries equity investments	-	(37,122)
- Dividends from subsidiaries, joint ventures and associates	(800)	(1,020)
- Net interest expenses paid to financial institutions and leasing companies	900	1,041
- Net charges/(incomes) on derivative instruments	(2,336)	642
- Income taxes	4,967	5,687
Cash flow from current operations	(1,116)	(1,330)
- (Increase)/decrease in trade receivables	6,145	(3,447)
- (Increase)/decrease in inventory	(3,277)	117
- Increase/(decrease) in trade payables	(2,071)	1,584
- Net change in other assets/liabilities	1,634	1,091
- Use of funds (including employee indemnity)	(1,245)	(1,168)
- Net interest expenses paid to financial institutions and leasing companies	(955)	(1,091)
- Financial flow from derivative instruments	2,669	(994)
- Collection of dividends from subsidiaries and affiliates	800	869
- Income taxes paid	-	(5,164)
Cash flow from/(for) operating activities	2,584	(9,533)
Investment activities	2,304	(),355)
- Investments in intangible assets	(3,509)	(5,757)
- Investments in tangible assets	(2,003)	(2,001)
- Net sale price from disposal of tangible/intangible assets	54,908	568
- Cash-flow generated by sale of subsidiaries*	3,228	48,094
- Investment in equity investments	(3,139)	(12)
Cash flow from investment activities	49,485	40,892
Financing activities	42,403	40,072
- Contracting of non-current financial debts	162	16,242
- Repayment of non-current financial debts	(45,148)	(27,521)
- Repayment of lease liabilities	(695)	(27,321) (766)
- Other variations of current financial debts	(21,803)	11,030
	(21,803) $(1,188)$	
- (Increase)/decrease in financial receivables and pledged banking account - Purchase Growth Shares	(1,108)	(147)
	((0 (53)	(272)
Cash flow from financing activities	(68,672)	(1,434)
Cash flow of the year	(16,603)	29,925
Cash-closing balance (as of December 31st) *Relating to the divestment of the equity investment in Isagro (Asia) Agrochemicals Pyt. Ltd. completed in 20	27,862	44,466

^{*}Relating to the divestment of the equity investment in Isagro (Asia) Agrochemicals Pvt. Ltd. completed in 2019